

To Whom It May Concern:

As Chairman of the Board of CHERI ALLIANCE CIC, I would like to formally affirm that our Board operates with full independence from the founding members:

1/ The governance of CHERI ALLIANCE CIC is structured to ensure that all Board decisions are made without influence from the founding or any other members of the Alliance, aligning solely with our mission and the best interests of the community we serve.

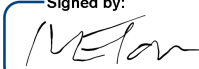
2/ This independence is reflected in our Articles of Association and supporting incorporation documents, which are publicly available for review. These documents detail our commitment to impartial governance and the integrity of our decision-making processes. Community Interest Companies (CIC) are regulated, meaning that our conduct is transparent and that we are personally accountable.

3/ The growth of the Alliance, which is happening already, means that founding members are increasingly diluted, and are therefore completely unable to determine matters unilaterally.

ME Halsall

Chairman of the Board

CHERI Alliance CIC

Signed by:

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19 August 2024 | 10:26 PDT